10 Discussion Themes

- 1. Workplace culture & mental health Total Worker Health
 - Reducing stigma
 - Improving mental health support mechanisms after critical incidents
 - Peer support programs (e.g., "I got your 6")

- 2. Business Case Leveraging workers' compensation and health benefits data to demonstrate the link between better mental health and reduced workplace incidents
 - Potential for mental health initiatives to lead to reductions in insurance premiums and health costs if the connection can be shown
 - Proposal for a national index or standard to assess the effectiveness of mental health initiatives
 - Emphasis on collecting long-term data to demonstrate the return on investment (ROI) and value on investment (VOI) for mental health or worker well-being programs

3. Hiring challenges and union dynamics

- Employee involvement in union contract negotiations to improve mental health and well-being
- Industry is at peak demand while suffering a labor shortage
- 4. Outdated infrastructure and designing for the future of work
 - Tilcon Connecticut example: 100-year-old plants versus new plant designed to operate on a 40-hour workweek

- 5. Impairment in the workplace (e.g., marijuana, opioids, alcohol)
- 6. Fatigue in the workplace
- 7. Financial stress and mental health
- 8. Connection(s) between workers' mental and physical health
- 9. Primary care access and health costs
- 10. Mental toughness and resilience